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Question: 1

Which of the following methods would a project manager use to estimate the construction cost of a 2,000 square foot home when given the cost per square foot?

- A. Parametric estimating
- B. Analogous estimating
- C. Top-down estimating
- D. Bottom-up estimating

Answer: A

Question: 2

Before a change request is presented to the change control board, which of the following should the project manager do?

- A. Suggest the board study the cost of the change.
- B. Evaluate the affect on all other parts of the project.
- C. Review the change request with the project sponsor.
- D. Request team member input on the value of the change.

Answer: B

Question: 3

Which of the following is the main objective for a work breakdown structure (WBS)?

- A. To develop a proven methodology that will assist the project manager with the delegation of authority.
- B. To decompose the project down into manageable parts.
- C. To develop the estimating and detailed scheme of the project.

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D. To build on individual development, independent of the team efforts.

Answer: B

Question: 4

The communication plan for a project is a subset of which of the following documents?

- A. Project charter
- B. Risk management plan
- C. Project schedule
- D. Project plan

Answer: D

Question: 5

Which of the following are characteristics of an approved project charter? (Select Two).

- A. Provides the prioritization of work from the stakeholders.
- B. Defines the project managers authority.
- C. Identifies what the project manager wants to derive from the project.
- D. Increases the number of just-in-time processes required to decrease scope creep.
- E. Validates the existence of a project.

Answer: B,E

Question: 6

A project manager seeks to implement a change control system. Which of the following elements are essential for this system to be effective? (Select Three).

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- A. Change request form
- B. Sponsor communication
- C. Approval mechanism
- D. Pareto chart
- E. Impact analysis
- F. Earned Value (EV) analysis

Answer: A,C,E

Question: 7

Which of the following is created during the initiation phase?

- A. Project scope statement
- B. Statement of Work (SOW)
- C. Project charter
- D. Work Breakdown Structure (WBS)

Answer: C

Question: 8

A project manager is concerned that certain aspects of a project may not meet the local regulations. Which of the following is the project manager concerned with?

- A. Standards compliance
- B. Phase gate approval
- C. Internal process compliance
- D. Company compliance

Answer: A

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